

# 2018 NONPROFIT MANAGEMENT SCHOLARSHIP (NMS) PROGRAM FOR CUBAN CITIZENS APPLICATION

## New Application Deadline: 5pm Havana

### December 5, 2017

In order for your application to be complete, you must submit the following by the application deadline:

- Completed application form, including signed Privacy Policy Statement
- Two completed and signed reference forms
- Copy of Passport (if available)
- Copies of TOEFL, IELTS and/or GRE score reports (if available and applicant has previously taken the exams)

Before you begin this application, please read the accompanying Application Instructions to learn about the NMS program, timeline and selection criteria.



## 2018 Nonprofit Management Scholarship (NMS) Participant Application

| . General Applicant   | t Information          |                       |                  |
|-----------------------|------------------------|-----------------------|------------------|
| Name (As written on   | official documents)    |                       |                  |
| (Family Name)         |                        | (First Name)          | (Middle Name)    |
| Are you a legal citiz | zen of Cuba?           | ☐ Yes                 | □ No             |
| Are you a legal res   | ident of Cuba?         | ☐ Yes                 | □ No             |
| Place of Birth        | (City or Tow           | ····                  | (Carratura)      |
|                       | ` •                    | /n)                   | (Country)        |
| Date of Birth         | (Month)                | (Day)                 | (Year)           |
| Gender                | ☐ Male                 | ☐ Female              | ☐ Non-Conforming |
| Marital Status        | ☐ Single               | ☐ Married             |                  |
| Citizenship(s) of spo | ouse (if applicable)   |                       |                  |
| Which category be     | st describes your race | ? (optional question) |                  |
| Contact Information   | on                     |                       |                  |
| Current Contact Inf   | formation              |                       |                  |
| Street/Building Num   | ber                    |                       | Apartment        |
| City                  |                        | Postal (              | Code             |
| Region                |                        | Country               | <u></u>          |
| Telephone             |                        | Mobile Phone_         |                  |
| Email                 |                        |                       |                  |

| 10. Permanent Home Address (If Different from Current) |                               |
|--|-------------------------------|
| Street/Building Number                                 | Apartment                     |
| City   | Postal Code                   |
| Region   | Country                       |
| Telephone  |                               |
| 11. Current Academic Institution (If Applicable)       |                               |
| Current Academic Institution                           |                               |
| Department/Position                                    |                               |
| Street   |                               |
| City   | Postal Code                   |
| Country Telephone                                      |                               |
| Dean or Academic Advisor                               |                               |
| Dean or Advisor Telephone                              |                               |
| 12. Work Address (If Applicable)                       |                               |
| Name of Business                                       |                               |
| Title/Position   |                               |
| Street   |                               |
| City   | Postal Code                   |
| Country Telephone                                      |                               |
| Supervisor Name  |                               |
| Supervisor Telephone                                   |                               |
| Type of Employment:                                    |                               |
| ☐ Government ☐ Academic Institution                    | ☐ Local Organization/Business |
| ☐ International Organization/Business ☐ ○              | Other                         |

#### C. Educational Background

**13. Educational Background.** In the table below, please list all universities, institutes, and special academic programs you have attended or are currently attending, with the most recent listed first. **Provide the names of educational institutions in Spanish**. Do not use American equivalents unless you hold a degree from a U.S. academic institution.

| Example |
|---------|
|---------|

| Institution and City  | Department    | Dates<br>(Month-Year) | Type of Degree | Date Degree Received or Expected |
|-----------------------|---------------|-----------------------|----------------|----------------------------------|
| University of Havana, | Department of | August 2010 –         | Titulo         | May 2014                         |
| Havana                | Business      | May 2014              |                |                                  |
|                       | Management    |                       |                |                                  |

| Institution and City | Department | Dates<br>(Month-Year) | Type of Degree | Date Degree Received or Expected |
|----------------------|------------|-----------------------|----------------|----------------------------------|
|                      |            |                       |                |                                  |
|                      |            |                       |                |                                  |
|                      |            |                       |                |                                  |
|                      |            |                       |                |                                  |
|                      |            |                       |                |                                  |
|                      |            |                       |                |                                  |
|                      |            |                       |                |                                  |

#### 14. English Language

Please provide an accurate assessment of your English language proficiency, using an X to mark your proficiency level for each category. Proficiency in written and spoken English is required for this program.

|                       | Reading | Writing | Speaking | Listening<br>Comprehension |
|-----------------------|---------|---------|----------|----------------------------|
| Native/<br>Bi-lingual |         |         |          |                            |
| Advanced              |         |         |          |                            |
| Intermediate          |         |         |          |                            |
| Basic                 |         |         |          |                            |
| Poor                  |         |         |          |                            |

15. English Language Training. Please list any formal English language training you have had.

| Training Program Name | Institution/Organization | Training Location | Dates<br>(Month-Year) | Certification<br>Earned |
|-----------------------|--------------------------|-------------------|-----------------------|-------------------------|
|                       |                          |                   |                       |                         |
|                       |                          |                   |                       |                         |
|                       |                          |                   |                       |                         |

| Testing System (IELTS), or the  | Graduate Records Examination      | (GRE), and are s                        | EFL), International English Language<br>selected as a semifinalist, you may be<br>If be covered by the NMS program.   |
|---|-----------------------------------|---|---|
| where you took the examination  | n. Attach a copy of your score re | port to the application                 | ive your score and the date and place ation if available. If selected, you may b) directly to the programming agency. |
| ☐ I have not taken the TO   | EFL, GRE, or IELTS examinatio     | ns.                                     |   |
| TOEFL Score   | Date (MM-DD-YYYY)                 |   | Location  |
| GRE Score   | Date (MM-DD-YYYY)                 |   | Location  |
| IELTS Score   | Date (MM-DD-YYYY)                 |   | Location  |
| D. Professional Background  | d and Resume                      |   |   |
| In this section you will provide info<br>awards you have earned. You do n | • •                               | •                                       | ence, volunteer experience, and any this time.  |
| ·   | ·                                 |   | t work, both professionally and in your   |
| community (if applicable), and  | our long term goals and aspirat   | ions. Please limit                      | your response to 100 words.   |
|   |                                   |   |   |
|   |                                   |   |   |
|   |                                   |   |   |
|   |                                   |   |   |
|   |                                   |   |   |
|   |                                   |   |   |
| positions. These positions can in   | nclude working for an established | d institution or self                   | nd up to two (2) former professional e-employment or running an institution y occupation.                             |
| ☐ I have never had any pr   | ofessional experience.            |   |   |
| Position 1 (most recent)  |                                   |   |   |
| Business/Organization_  |                                   | Title                                   |   |
| Location  | D                                 | ates Employed                           |   |
| City, Co  |                                   |   | (month, year to month, year or "present")   |
| Description   |                                   |   |   |
| Position 2  |                                   |   |   |
|   |                                   | Title                                   |   |
| Location  | D                                 | ates Employed                           |   |
| City, Country   |                                   | · - · · · · · · · · · · · · · · · · · · | (month, year – month, year)   |
| Description   |                                   |   |   |
| Description   |                                   |   |   |

| Position 3  |                                      |                             |
|---|--------------------------------------|-----------------------------|
| Business/Organization   | Title                                |                             |
| Location  | Dates Employed                       |                             |
| LocationCity, Country   | Dates Employed                       | (month, year – month, year) |
| Description   |                                      |                             |
| <b>19. Other Professional Training.</b> Please provide an established educational institution, such as a and/or training courses.   | •                                    |                             |
| ☐ I have never had any professional train   | ning.                                |                             |
| Certification/Training 1  Type of Training/Name of Certification  |                                      |                             |
| Location  | Dates Attended                       |                             |
| City, Country   |                                      | (month, year – month, year) |
| Description   |                                      |                             |
| Certification/Training 2  Type of Training/Name of Certification  |                                      |                             |
| Location  | Dates Attended                       |                             |
| City, Country   |                                      | (month, year – month, year) |
| Description   |                                      |                             |
| Certification/Training 3  Type of Training/Name of Certification  |                                      |                             |
| Location  | Dates Attended                       |                             |
| City, Country   |                                      | (month, year – month, year) |
| Description   |                                      |                             |
| <ul> <li>20. Community and Volunteer Work. Please preendeavors in your community, such as volunteer volunteer positions.</li> <li>I do not do any community or volunteer</li> </ul> | ering with a local charity, tutoring |                             |
| Volunteer Position 1  |                                      |                             |
| Organization  |                                      |                             |
| Location  | Dates Involved                       |                             |
| City, Country   |                                      | (month, year – month, year) |
| Description   |                                      |                             |

| Dates Involved   |
|--|
| (month, year – month, year)  |
|  |
|  |
|  |
| Dates Involved   |
| Dates Involved(month, year – month, year)  |
|  |
| ormation about awards and honors you have received, such as employee of tions, etc. We recommend including professional or university-level honors ors and awards. |
| r awards.  |
|  |
| Date Received  |
| the award was received   |
|  |
|  |
| Date Received  |
| the award was received   |
|  |
|  |
| Date Received  |
| the award was received   |
|  |
| mation about your professional skills, including languages and computer or   |
| <b>other than Spanish or English</b> , please indicate: 1) Native speaker, 2) Full 4) Limited proficiency.   |
| Proficiency  |
| Proficiency  |
|  |

| Language 3  | Proficiency   |  |  |
|---|---|--|--|
| Computer and Software Proficiency. For proficien proficiency, 3) Limited proficiency, or 4) Theoretical or wo | cy, please indicate: 1) Advanced proficiency, 2) Intermediate orking knowledge. |  |  |
| Computer/Software Skill 1   | Proficiency   |  |  |
| Computer/Software Skill 2   | Proficiency   |  |  |
| Computer/Software Skill 3   | Proficiency   |  |  |
| E. Program Information  |   |  |  |
| 23. What topics within Nonprofit Management are years are select 2- 3 topics only.                            | ou most interested in?  |  |  |
| ☐ Arts Management   | ☐ Child, Youth, & Family Services   |  |  |
| ☐ Education & Social Services   | ☐ Environmental Sustainability  |  |  |
| ☐ Financial Management & Public Finance   | ☐ Fundraising & Grant Making  |  |  |
| ☐ Human Resources & Organizational Behavio  | or  |  |  |
| ☐ International Development   | ☐ International Policy & Management   |  |  |
| ☐ Marketing & Development   | ☐ Performance Management & Operations   |  |  |
| ☐ Planning & Community Development  | ☐ Public Health Administration  |  |  |
| ☐ Public Policy & Management  | ☐ Public Relations & Advocacy   |  |  |
| ☐ Social & Nonprofit Entrepreneurship   | ☐ Social Policy & Management  |  |  |
| ☐ Strategy & Organizations  | ☐ Sustainable Development   |  |  |
| ☐ Other (please specify)  |   |  |  |
| 24. How did you first learn about this program?   |   |  |  |
| 25. Have you previously traveled to the United State ☐ Yes ☐ No   | s?  |  |  |
| If yes, please complete the following:  |   |  |  |
| Location in the U.S. (city, state)  |   |  |  |
| Duration of stay in the United States (month-day  | y-year to month-day-year)   |  |  |
| Reason for travel   |   |  |  |
| Type of visa  |   |  |  |
| <b>26.</b> If you answered <b>no</b> in question 25, have you ever a  | pplied for a visa to travel to the United States?                               |  |  |
| □ Yes □ No  |   |  |  |

| Relatives include parents, grandparents, additional pages as necessary. | siblings, aunts, | uncles, cousins, | nieces, nephews, and children. Attach |
|---|------------------|------------------|---------------------------------------|
| Relative 1: Full Name   |                  |                  | Relation to You                       |
| Street/Building Number  |                  |                  | Apartment                             |
| City  | _State           |                  | Postal Code                           |
| Telephone   |                  | Email            |                                       |
| Relative 2:   |                  |                  |                                       |
| Full Name   |                  |                  | Relation to You                       |
| Street/Building Number  |                  |                  | Apartment                             |
| City  | _State           |                  | Postal Code                           |
| Telephone   |                  | Email            |                                       |
| Relative 3:   |                  |                  |                                       |
| Full Name   |                  |                  | Relation to You                       |
| Street/Building Number  |                  |                  | Apartment                             |
| City  | _ State          |                  | Postal Code                           |
| Telephone   |                  | Email            |                                       |
| Relative 4:   |                  |                  |                                       |
| Full Name   |                  |                  | Relation to You                       |
| Street/Building Number  |                  |                  | Apartment                             |
| City  | _ State          |                  | Postal Code                           |
| Telephone   |                  | Email            |                                       |
| Relative 5:   |                  |                  |                                       |
| Full Name   |                  |                  | Relation to You                       |
| Street/Building Number  |                  |                  | Apartment                             |
| City  | _State           |                  | Postal Code                           |
| Telephone   |                  | Email            |                                       |

**27. Relatives in the United States.** Please list all of your family members who are currently living in the United States and their contact information. If you do not have complete contact information, please fill in as much as you have.

| •  | you have the following disabilities (answering this is optional, and the assessment of your application) |   |  |  |  |
|--|--|---|--|--|--|
| ☐ Hearing Impairment                                 | ☐ Speech Impairment  | ☐ Visual Impairment (Legally Blind)           |  |  |  |
| ☐ Orthopedic Impairment                              | ☐ Learning Disorder  | ☐ Other (Specify)                             |  |  |  |
| F. Applicant Consents                                |  |   |  |  |  |
| if chosen to participate, I agree to                 | •  | vernment (Economic Support Funds) and atails. |  |  |  |
| participate in ALL required applica                  | ation requirements.  | agree that if chosen to participate, I will   |  |  |  |
| 00   | No gram I will participate in ALL prog   | ram activities in the United States and in    |  |  |  |
| □ Yes □  | □ No   |   |  |  |  |
| 32. I agree that if selected for the prog<br>States. | gram I will remain with the prograi  | m throughout the entire stay in the United    |  |  |  |
| □ Yes  | □ No   |   |  |  |  |
| 33. I agree that if selected for the prog            | gram I will return to Cuba upon co   | ompletion of the program.                     |  |  |  |
| □ Yes  | □ No   |   |  |  |  |
| Signature of Applicant                               |  | Date  |  |  |  |
|  |  |   |  |  |  |

#### **G. Short Answer Questions**

The NMS Program selects qualified and dedicated individuals who have demonstrated their commitment to civil society, community or non-governmental organizations. Please answer the following short essay questions in detail and with examples to help us in reviewing your application.

Each response should be typewritten and address the question in 100 – 250 words. Questions #34 and #35 should be answered in English and questions #36 and #37 should be answered in Spanish.

| 34. | Where do you see yourself progoals? (In English) |  |  |
|-----|--|--|--|
|     |  |  |  |
|     |  |  |  |
|     |  |  |  |
|     |  |  |  |
|     |  |  |  |
|     |  |  |  |
|     |  |  |  |
|     |  |  |  |
|     |  |  |  |
| 35. | Please explain how you have                      | ew idea or initiative and how you<br>onprofit management? (In English) |  |
| 35  | Please explain how you have                      |  |  |
| 35. | Please explain how you have                      |  |  |
| 35  | Please explain how you have                      |  |  |
| 35. | Please explain how you have                      |  |  |
| 35. | Please explain how you have                      |  |  |
| 35  | Please explain how you have                      |  |  |
| 35. | Please explain how you have                      |  |  |
| 35  | Please explain how you have                      |  |  |

| 36. | ¿Qué considera usted un reto específico en su comunidad o profesión a que está trabajando de abordar? Describa cualquier retos y las habilidades y los recursos que está utilizando para hallar una solución de largo plazo. (Responde en español.) |
|-----|---|
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
| ;   | 37. ¿Considerando el mismo reto de la pregunta anterior, cómo sientes su participación en este programa le ayudaría efectivamente en abordar este problema? (Responde en español.)  |
| ;   |   |
| ;   |   |
| ;   |   |
| •   |   |
|     |   |

#### H. IREX Privacy Policy Statement and Application Certification

Your privacy is important to IREX. That is why we request that all applicants read the following privacy policy statement carefully.

#### 1. Applicant and Participant Information Content and Storage

Information about program applicants and current and past participants consists of data contained in their applications, information derived from interviews, and information gathered during the course of their program and as program alumni. IREX stores this information in written and electronic form indefinitely. Some data, such as contact information and professional experience, is continually updated.

#### 2. Use of Information

Information, which is described above, may be:

- A. Used by selection committees and interviewers to review applicants;
- B. Supplied to the program's funding organization;
- C. Submitted to potential host schools, universities, or organizations and/or organizations that provide internship opportunities;
- D. Used for the evaluation of an individual's participation in the program and in the collection of data for general program evaluation by IREX;
- E. Used for notifying program participants/alumni of upcoming events and programs; and
- F. Provided to participants/alumni of this and other programs for the purpose of fostering alumni networking.

IREX does not sell applicant or current/past participant information.

The principles stated herein are binding only to IREX; other organizations involved in the administration of these programs may adhere to other privacy or similar policies. IREX will make every effort to ensure that other organizations protect the privacy of participants.

I certify that I completed this application myself, without assistance, that the information given in this application is complete and accurate and that I further certify that I fulfill all of the eligibility requirements as stated in the application instructions. I have carefully read and understand all notes and disclaimers provided therein.

I understand that IREX reserves the right to verify all the information listed in the application. I understand that giving false or misleading information in the application will result in exclusion from the competition or immediate dismissal from the Nonprofit Management Scholarship Program.

# Programa de becas para estudios de administración sin fines de lucro 2018 destinado a ciudadanos cubanos Formulario de recomendación n.º 1

Instrucciones: Este formulario de recomendación debe ser completado por un supervisor a cargo, un profesor o decano o un líder comunitario que conozca bien al solicitante y esté familiarizado con la trayectoria académica o laboral profesional del solicitante. Los familiares y amigos del solicitante no pueden completar este formulario de recomendación. Este formulario debe completarse a máquina, en lo posible. Todas las recomendaciones deben estar firmadas al pie. Devuelva el formulario de recomendación firmado al solicitante para que pueda presentarse junto con la solicitud completa. NO envíe los formularios de recomendación directamente a IREX.

|     | A. Información General (debe ser con   | mpletado por el s | solicitante). |                                 |         |                       |
|-----|--|-------------------|---------------|---------------------------------|---------|-----------------------|
| No  | mbre del solicitante   |                   | ·             |                                 |         |                       |
|     | mbre del evaluador   |                   |               |                                 |         |                       |
|     | stitución donde trabaja el evaluador   |                   |               |                                 |         |                       |
| Dir | ección laboral del evaluador   |                   |               |                                 |         |                       |
| Те  | léfono laboral del evaluador   |                   | Corı          | eo electróni                    | co      |                       |
| Те  | léfono móvil del evaluador   |                   |               |                                 |         |                       |
|     | B. Evaluación (debe ser completado para ¿Cuánto tiempo hace que conoce al so | licitante?        |               |                                 |         |                       |
| 2.  | ¿En qué calidad conoce al solicitante?                                       | □ Empl            | •             | s que corres<br>ervisor en el t | •       | n.                    |
| 3.  | Compare al solicitante con otras person siguientes características:          | nas que haya co   | nocido en s   | su campo pr                     | ofesion | al en términos de las |
|     |  | Excelente         | Bueno         | Regular                         | Malo    | No se lo puede juzgar |
|     | Iniciativa   |                   |               |                                 |         |                       |
|     | Resolución creativa de problemas   |                   |               |                                 |         |                       |
|     | Flexibilidad   |                   |               |                                 |         |                       |
|     | Capacidad analítica  |                   |               |                                 |         |                       |
|     | Habilidades de comunicación  |                   |               |                                 |         |                       |
| 4.  | Elija una de las siguientes opciones:  |                   |               |                                 |         |                       |
|     | ☐ Lo recomendaría totalmente   | □ Lo recomen      | daría         | □ No Io                         | recome  | ndaría                |

#### Afirmaciones del evaluador

Escriba algunas afirmaciones breves para proporcionar una evaluación franca de las experiencias académicas y profesionales pasadas del solicitante. Sus afirmaciones serán cuidadosamente analizadas por los comités de selección que revisarán esta solicitud. Por lo tanto, sus comentarios deben ser tan completos y detallados como sea posible. Responda las siguientes preguntas en el espacio proporcionado o en una hoja aparte.

| 5.  | Habilidad del solicitante para expresar sus ideas claramente, tanto de manera oral como escrita. Si también puede realizar un comentario acerca de la habilidad del solicitante para usar el idioma inglés, escríbalo aquí. |
|-----|---|
| 6.  | Habilidad del solicitante para interactuar adecuadamente con otros estudiantes y profesores o con colegas en un entorno profesional.  |
| 7.  | Talentos y características destacadas o sobresalientes del solicitante.   |
| 8.  | Creatividad y habilidad del solicitante para resolver problemas.  |
| op  | r la presente confirmo que las respuestas contenidas en este formulario son propias y representan mi<br>inión profesional del solicitante.  ma del evaluador  Fecha   |
| LIL | ma del evaluador Fecha  |

# Programa de becas para estudios de administración sin fines de lucro 2018 destinado a ciudadanos cubanos Formulario de recomendación n.º 2

Instrucciones: Este formulario de recomendación debe ser completado por un supervisor a cargo, un profesor o decano o un líder comunitario que conozca bien al solicitante y esté familiarizado con la trayectoria académica o laboral profesional del solicitante. Los familiares y amigos del solicitante no pueden completar este formulario de recomendación. Este formulario debe completarse a máquina, en lo posible. Todas las recomendaciones deben estar firmadas al pie. Devuelva el formulario de recomendación firmado al solicitante para que pueda presentarse junto con la solicitud completa. NO envíe los formularios de recomendación directamente a IREX.

|     | A. Información General (debe ser con   | npletado por el s         | solicitante).               |                                  |                   |    |
|-----|--|---------------------------|-----------------------------|----------------------------------|-------------------|----|
| No  | ombre del solicitante  |                           |                             |                                  |                   |    |
| No  | ombre del evaluador  |                           | Cargo del e                 | evaluador                        |                   |    |
| Ins | stitución donde trabaja el evaluador   |                           |                             |                                  |                   |    |
| Dir | rección laboral del evaluador  |                           |                             |                                  |                   |    |
| Te  | léfono laboral del evaluador   |                           | Cor                         | reo electróni                    | co                |    |
| Te  | eléfono móvil del evaluador  |                           |                             |                                  |                   |    |
|     | B. Evaluación (debe ser completado p   | or el evaluador)          |                             |                                  |                   |    |
|     | ¿Cuánto tiempo hace que conoce al sol<br>¿En qué calidad conoce al solicitante? Maestro o profesor | Marque todas la:<br>□ Emp | s respuesta<br>leador o sup | is que corres<br>ervisor en el t | spondar<br>rabajo | n. |
| 3.  | ☐ Otra opción (especificar)  Compare al solicitante con otras person siguientes características:   |                           |                             |                                  | ofesion           |    |
|     | Iniciativa   |                           |                             |                                  |                   |    |
|     | Resolución creativa de problemas   |                           |                             |                                  |                   |    |
|     | Flexibilidad   |                           |                             |                                  |                   |    |
|     | Capacidad analítica  |                           |                             |                                  |                   |    |
|     | Habilidades de comunicación  |                           |                             |                                  |                   |    |
| 4.  | Elija una de las siguientes opciones:  |                           |                             |                                  |                   |    |

□ Lo recomendaría

☐ Lo recomendaría totalmente

□ No lo recomendaría

#### Afirmaciones del evaluador

Escriba algunas afirmaciones breves para proporcionar una evaluación franca de las experiencias académicas y profesionales pasadas del solicitante. Sus afirmaciones serán cuidadosamente analizadas por los comités de selección que revisarán esta solicitud. Por lo tanto, sus comentarios deben ser tan completos y detallados como sea posible. Responda las siguientes preguntas en el espacio proporcionado o en una hoja aparte.

| 5.  | Habilidad del solicitante para expresar sus ideas claramente, tanto de manera oral como escrita. S también puede realizar un comentario acerca de la habilidad del solicitante para usar el idioma inglés, escríbalo aquí. |
|-----|--|
| 6.  | Habilidad del solicitante para interactuar adecuadamente con otros estudiantes y profesores o con colegas en un entorno profesional.   |
| 7.  | Talentos y características destacadas o sobresalientes del solicitante.  |
| 8.  | Creatividad y habilidad del solicitante para resolver problemas.   |
|     | r la presente confirmo que las respuestas contenidas en este formulario son propias y representan mi<br>nión profesional del solicitante.  |
| Fir | ma del evaluador Fecha   |