



REQUEST FOR APPLICATIONS (RFA)

for Ukraine Rapid Response Fund (URRF) Program implemented by IREX

Issuance Date: December 26, 2025

Closing Date: January 26, 2026

Closing Time: 23:59 Kyiv time

Subject: Request for Applications (RFA) Number FY26-URRF-Prosthetics and Rehabilitation
Ukraine Rapid Response Fund (URRF), IREX

Reference: Issued under International Research and Exchange Board (IREX) /
URRF project funded by US Department of State.

This Request for Applications describes the information required from applicants to develop and submit a proposal for consideration. Applicants are expected to carefully review, understand, and comply with all instructions, requirements, and conditions contained in this RFA. Failure to do so will be at the applicant's own risk and may result in rejection of the application.

All reasonable, allocable, and allowable costs, both direct and indirect, that are necessary for the implementation of the subaward program and are in accordance with applicable cost standards may be charged under the subaward.

For non-US organizations the [Department of State Standard Terms and Conditions](#) and [2 CFR 200](#) Subpart A through E apply.

This RFA consists of this cover letter, Schedule A, and Annexes.

Issuance of this RFA does not constitute an award commitment on the part of IREX or the URRF program, nor does it commit IREX/URRF to pay costs incurred in the preparation and submission of an application. Applications are submitted at the applicant's own risk. All preparation and submission costs are borne solely by the applicant.

Thank you for your interest in the URRF Program and IREX's activities.

SCHEDULE A

SECTION I: FUNDING OPPORTUNITY DESCRIPTION:

A. Program Background

The Ukraine Rapid Response Fund (URRF) is a five-year program funded by the United States Department of State (DOS) and implemented by IREX. The overall goal of URRF is to address

immediate needs and enhance the resilience of Ukraine's government, civil society, and civilian population amidst Russia's invasion in support of Ukraine's national system of resilience.

B. Program Objectives:

- **Rapid and flexible response:** Provide rapid, flexible means to help civilians and key civil society groups avoid the worst impacts of combat operations.
- **Strengthened coordination:** Strengthen planning and coordination across government, between government and civil society, and between government, civil society, and external supporters to enable a more effective response.

C. Activity Focus of This RFA

Through this competition, IREX intends to support up to two projects that enhance quality of pre- and post-prosthetics and rehabilitation services in Ukraine provided to veterans and civilians injured because of the war, as well as develop and strengthen the regulatory framework governing prosthetics and rehabilitation services.

Projects may include efforts to strengthen the capacity of the following entities to deliver quality rehabilitation services at scale and over the long-term:

- Regional, local or national government.
- State and local medical institutions.
- Prosthetics enterprises.
- Medical education institutions.

To strengthen medical services provided to Ukrainians injured by the war, stakeholders should adhere to established medical protocols, coordinate resources, and improve specialized skills and competencies necessary to deliver comprehensive pre- and post-prosthetic and rehabilitation care in Ukraine. This includes ensuring continuity of services from initial assessment and psychological support through complex rehabilitation in territorial communities.

All proposed initiatives must directly address conditions caused by the ongoing war and align with URRF's overarching goals of restoring mobility, independence, and access to medical services for veterans and civilians injured by the war. These efforts will strengthen Ukraine's health sector resilience at every level, from national to community.

The proposed solutions and approaches should aim at sustaining service delivery, building the capacity of providers to continue delivering services independently after the project ends, and where relevant, introducing mechanisms for post-project handover which ensure that associated expenses are covered by other stakeholders, such as local or national authorities or private sector partners.

The outcomes of the proposed activities must be meaningful and measurable. IREX anticipates that a selected NGO(s) or consortium of NGOs will lead the implementation of target activities under the following objectives:

1. Improve Ukraine's medical system for providing prostheses/orthoses to veterans and civilians who have lost limbs because of the war ensuring sustainable long-term models.
2. Improve legislative standards and legal frameworks to support accessible pre- and post - prosthetics rehabilitation in Ukraine and facilitate exchange experience among governmental and municipal providers to strengthen the capacity of rehabilitation system to provide quality services long-term.
3. Strengthen the capacity of educational institutions that provide relevant education for prosthetics, rehabilitation, and related specialists, embedding new knowledge and skills, including proven international practices and approaches in formal pre- and in-service training curricula and advancing sustainable solutions.

D. Illustrative Activities

Project proposals and budgets are expected to include, but not be limited to, activities such as:

- Training for at least 200 medical professionals (prosthetists-orthotists, rehabilitation and mental health specialists, and other relevant professionals, such as nurses and family doctors, on essential topics, including the use of a multidisciplinary approach.). This may include the experience sharing between U.S. and Ukrainian partners and adaptation of effective American practices and protocols.

Expected results: 60% of specialists report increased expertise in providing prosthetics, rehabilitation and other causality treatment and 70% of participants in training activities rate the knowledge and skills acquired as useful.

- Training of trainers (ToT) for at least 12 prosthetists-orthotists, rehabilitation, mental health specialists or other relevant medical professionals from a minimum of five oblasts across Ukraine, enabling them to transfer knowledge and skills to at least 45 less experienced specialists in the same fields across Ukraine. Integration of U.S. experience would be an advantage.

Expected results: 60% of specialists report increased expertise in providing prosthetics, rehabilitation and other causality treatment and 70% of participants in training activities rate the knowledge and skills acquired as useful.

- Strengthen cooperation among members of the multidisciplinary teams in at least five medical institutions across Ukraine by implementing specialized joint training programs for healthcare professionals.

Expected results: 60% of specialists report increased expertise in providing prosthetics, rehabilitation and other causality treatment and 70% of participants in training activities rate the knowledge and skills acquired as useful.

- Complete a comprehensive legislative and policy gap assessment and develop at least two legislative instruments, such as methodologies, policies, procedures or regulatory framework, to strengthen state policy on rehabilitation and/or prosthetics for Ukrainians injured by the war. Facilitate coordination among responsible government institutions to ensure adoption of these instruments.

Expected results: at least two legislative or policy instruments (e.g., methodology, procedure, policy, or regulatory framework) are formally submitted to relevant governmental or medical institutions for consideration and receive the required expert and public feedback.

- Develop the capacity of at least one educational institution which prepares prosthetics and/or rehabilitation professionals to offer modern and quality training to pre-service and/or in-service specialists. Activities may include developing and integrating new or revised curriculum in relevant degree programs, creating educational materials, standardizing training in accordance with existing international and national standard or knowledge exchange between the U.S. and Ukrainian partners.

Expected results: New material is embedded in relevant course curriculum. 60% of lecturers from the targeted educational institution(s) rate the newly developed educational materials as useful and relevant for training prosthetics and/or rehabilitation professionals.

Applicants are expected to be able to implement all listed illustrative activities. To achieve this, applicants may partner with co-implementers to enhance their technical expertise or improve the quality of delivery, if needed, to meet the objectives. Such partnerships must be documented and include a clear division of roles, responsibilities, and budget.

Applicants may propose additional activities that contribute to the purpose and objectives of this RFA.

Each project proposal should include trainings for specialists of at least two disciplines, the development of legislative acts aimed at strengthening state policy in the field of rehabilitation and/or prosthetics for Ukrainians injured by the war, as well as at least two normative acts supporting the implementation of the Program of Activities of the Cabinet of Ministers of Ukraine and/or the Barrier-Free Strategy.

Exit Benchmark. All proposed interventions must include a defined exit strategy and transition plan that specifies how activities, service delivery, and associated costs will be assumed or continued to be carried out by local actors or alternative funding sources following the conclusion of RFA support. Exit benchmarks may include, as applicable:

- Formal commitments (financial and/or in-kind) from local authorities and/or partners;
- Clear timelines for transfer of responsibilities for service delivery;

- Evidence that interventions are non-recurring and time-limited, with no ongoing U.S. funding required post-RFA.

SECTION II: AWARD INFORMATION

Subject to the availability of funds, IREX expects to award two subawards with up to \$ 300,000.00 each.

The anticipated period of performance is March 2026 – January 2027. IREX reserves the right to:

- Fund any or none of the applications submitted.
- Adjust the number of awards, award amounts, and period of performance.
- Make no awards as a result of this RFA.

One organization or a consortium of organizations may submit **one** proposal for consideration. IREX will be involved in all stages of grant implementation, as outlined in the subaward agreement.

Pre-award costs are **not** allowable and will not be reimbursed.

Applicable regulations:

[Department of State Standard Terms and Conditions](#) and

[2 CFR 200](#) Unified Administrative Requirements Subpart A through E apply.

SECTION III: ELIGIBILITY INFORMATION

Applicants must meet all the following eligibility criteria:

1. Registration and Legal Status

- a. Be officially registered as a legal entity under Ukrainian law and operating in compliance with all applicable civil, fiscal, and other regulations.
- b. Must not be a U.S. or other third-country organization or individual (only Ukrainian legal entities are eligible).

2. Operating Context

- a. Must be operating in Ukraine.
- b. Must have non-profit status.

3. Alignment with Program Objectives

- a. Proposed projects must meet URRF objectives and principles.
- b. The application must present expected outcomes and results that are consistent with and clearly linked to the project objectives.

4. Partnership and Cooperation

- a. Must officially cooperate with relevant state executive bodies, state and local medical and education institutions, within the scope of the project.
- b. Such cooperation must be documented through letters of support, Memorandum of Understanding (MoUs), Agreements of Cooperation, or similar documents.

5. Political and Geographic Restrictions

- a. Must not represent or be affiliated with any political party or with appointed or elected officials.

6. Debarment and Compliance

- a. Must not be a debarred, suspended, or otherwise ineligible organization.
- b. Must comply with relevant U.S. Government regulations, including cost principles and procurement standards.
- c. Must have, or be willing to obtain, a Unique Entity ID (UEI).

7. Language and Timeline

- a. Applications must be submitted in **Ukrainian or English**.
- b. Proposed project timelines must not extend beyond the end date specified in this RFA.

Types of Eligible Subawardees

- Civil Society Organizations (CSOs), including:
 - Non-governmental organizations
 - Charitable organizations
 - Charitable funds
- Consortium of CSOs with clearly defined roles, responsibilities, and budget shares.

SECTION IV: APPLICATION AND SUBMISSION INFORMATION

Any questions concerning this RFA must be submitted in writing no later than ten days prior to the closing date to tender-ua@irex.org with subject line: “URRF RFA Prosthetics and Rehabilitation-Question.”

The complete application package must be received **no later than the closing date** indicated on the cover page of this RFA. Late or incomplete applications may not be reviewed.

Application Package

A complete application must include the following components:

1. **UEI Number** (or statement of willingness to obtain a UEI prior to award).
2. **[Project Proposal \(in IREX-provided template\)](#)** including:
 - a. Organizational background (max. 3,000 characters with spaces)
 - b. Program description (max. 1,000 characters with spaces)
 - c. Beneficiaries, outcomes, and expected impact
 - d. Work plan (narrative and/or tabular)
 - e. Communication Plan
 - f. Monitoring Plan
 - g. Risk Response Plan
3. **CVs or Short Bios of Key Project Staff.**
4. **[Budget \(in IREX-provided templates\)](#).**
5. **Other Supporting Materials**, such as:
 - a. Letters of support, MoUs, or Agreements of Cooperation with partners. No more than 20 pages in total.

Applicants should retain one copy of all submitted documents for their records.

A selected finalist/s will be asked to submit a Due Diligence Questionnaire using IREX template prior to final decision to award the subgrant.

Restrictions on Use of Funds

- Subaward funds provided under this RFA **may not** be used for:

- Procurement of goods or services from suppliers listed on the U.S. Government's consolidated list of debarred, suspended, or ineligible contractors (see: <http://www.sam.gov/>).
- Purchases or activities not necessary for successful completion of the activity, including subawardee headquarters' costs not directly linked to project implementation.
- Previous obligations and/or bad debts.
- Fines and /or penalties.
- Gambling.
- International travel costs.
- Expenditures that are directed, either directly or indirectly, towards assisting the Armed Forces of Ukraine, Territorial Defense Units of the Armed Forces of Ukraine, and other Defense Forces.
- Medicines.
- Individual prosthetics.
- Specialized medical equipment.
- Food products, humanitarian aid, and disposable goods.
- Charity or support for political parties.
- Lobbying support for religious activities.
- Loans.
- Alcoholic beverages.
- Costs incurred by applicants before or after the approved project implementation period.
- Large items of durable equipment.
- Construction or renovation expenses.
- Organizations with affiliation to elected officials, political parties, or religious groups. Political or partisan activities.
- Activities that take place outside of Ukraine.
- Scientific research for special experiments or science-focused purposes.
- Purchase or lease of land and/or entire buildings.
- Venture capital, for-profit endeavors, or charging a fee for participation in the project.
- Individual scholarships.
- Gifts or prizes.
- Any costs unallowable as referenced [2 CFR 200 Subpart E](#) Cost Principles and [FAR 31.2](#) Cost Principles for Commercial Organizations

Late Application

Applications received after the deadline will be marked as "late" and are normally **ineligible** for review or award. IREX, at its sole discretion, reserves the right to accept and include late applications in the review and award process if:

- It is in IREX's best interest; and

- On-time applications have not yet been opened or reviewed.

Late or incomplete applications run a significant risk of not being considered.

SECTION V: APPLICATION REVIEW INFORMATION

Evaluation Criteria:

Applications will be evaluated according to the criteria below (total 100 points):

a. Technical Merit - 40 points

- ✓ Relevance to URRF program goals
- ✓ Feasibility of the proposed approaches, including justified and relevant steps to meet the project objectives
- ✓ Anticipated impact on the beneficiaries and expected reach of the target audience.
- ✓ Clear exit strategy and measures that work towards sustainability of results and/or institutionalization of practices and models.

b. Past Performance / Organizational Capacity- 30 points

- ✓ Demonstrated past performance in similar projects
- ✓ Relevant staff skills and experience aligned with the proposed activities
- ✓ Demonstrative performance in developing normative acts and partnership with governmental institutions
- ✓ Capacity to adhere to US Department of State financial and compliance guidelines

c. Feasibility and Cost Effectiveness - 30 points

- ✓ Reasonableness, allowability, and allocability of proposed costs.
- ✓ Cost effectiveness of the proposed approach.

To the extent necessary (if an award is not made based on initial submissions), IREX may conduct clarifications and/or negotiations with applicants whose applications are considered to have a reasonable chance of being selected for award.

SECTION VI: AWARD AND ADMINISTRATION INFORMATION

The recommendation or selection of an application in accordance with established procedures does **not** guarantee an award. All applicants must demonstrate that they possess, or can obtain, sufficient management capacity and systems to ensure appropriate accountability for funds and other assets provided.

A. Award Notifications

- Successful applicants can expect to receive an **Award Letter** signed by IREX with a request to submit the **Due Diligence Questionnaire** along with the required supporting

documents. The Award Letter will be addressed to the organization's designated point of contact identified in the application.

- Applicants that are not selected can expect a written notification of non-selection. IREX does not commit to providing detailed feedback on individual applications or organizations, nor does it guarantee explaining all reasons for decisions made.

Following the Award Letter, interview panel and final negotiations will take place prior to signing the subaward agreement.

B. Reporting Requirements

Reporting requirements will be detailed in the subaward agreement. Reporting forms will be provided to subawardees. Requirements may include, but are not limited to:

- **Periodic Program Updates**
Submitted during project implementation according to the schedule in the subaward agreement. These reports will describe progress, challenges encountered, actions taken to address them, and activities planned for the next period.
- **Final Program Report**
Describing how project goals and objectives were achieved, key results, and lessons learned, including problems and solutions during implementation, overview of project sustainability, and success stories.
- **Financial Reports**
Submitted according to the schedule specified in the subaward agreement. Types and frequency of financial reporting will depend on the type of subaward, project duration, and funding amount. A detailed **Final Financial Report** is required.

Issuance of the final installment of subaward funds is contingent upon IREX/URRF's receipt and acceptance of the final program and financial reports

Upon successful performance by the subawardee and based on demonstrated need, IREX may expand the scope and duration of the subaward.

PUBLIC NOTICE (SHORT VERSION)

**PUBLIC NOTICE
REQUEST FOR APPLICATIONS (RFA)
Ukraine Rapid Response Fund (URRF)**

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I. Summary

The **Ukraine Rapid Response Fund (URRF)** is a five-year program funded by the U.S. Department of State (DOS) and implemented by International Research and Exchange Board (IREX). URRF aims to address immediate needs and strengthen the resilience of Ukraine's government, civil society, and civilian population amidst Russia's invasion and potential occupation, in support of Ukraine's national system of resilience.

Subject to the availability of funds, IREX expects to award two subawards with up to \$ 300,000.00 each.

The anticipated period of performance is **March 2026 – January 2027**.

Through this competition, selected subawardee will implement projects to enhance quality of pre- and post-prosthetics and rehabilitation services in Ukraine provided to veterans and civilians injured because of the war as well as develop and strengthen the regulatory framework governing prosthetics and rehabilitation services.

II. Purpose

Projects must contribute to the following URRF activities:

- Improve Ukraine's system for providing prostheses and rehabilitation to civilians and veterans who have lost limbs and received other injuries because of the war.

Illustrative objectives include:

1. Improve Ukraine's medical system for providing prostheses/orthoses to veterans and civilians who have lost limbs because of the war ensuring sustainable long-term models.
2. Improve legislative standards and legal frameworks to support accessible pre- and post - prosthetics rehabilitation in Ukraine and facilitate exchange experience among governmental and municipal providers to strengthen the capacity of rehabilitation system to provide quality services long-term.
3. Strengthen the capacity of educational institutions that provide relevant education for prosthetics, rehabilitation, and related specialists, embedding new knowledge and skills, including proven international practices and approaches in formal pre- and in-service training curricula and advancing sustainable solutions.

Illustrative activities include training for medical professionals, strengthening capacity of medical and prosthetics institutions, legislative and policy improvements, improving education system in prosthetics-orthotics and rehabilitation.

All proposed projects **must**:

- Be directly linked to conditions caused by the ongoing war; and
- Contribute to advancing Ukraine's resilience or addressing an immediate war-related need in the field of pre- and post-prosthetics and rehabilitation.

III. Location of Activities

- Ukraine.

IV. Applicant Eligibility

Applicants must:

- Be registered non-profit organizations under Ukrainian law, operating in Ukraine and in compliance with Ukrainian legislation.
- Not be U.S. or other third-country organizations or individuals.
- Not represent or be affiliated with any political party or appointed/elected officials.
- Officially cooperate with relevant state executive bodies, medical institutions, education medical institutions, etc.
- Not be debarred, suspended, or otherwise ineligible.
- Submit applications in Ukrainian or English.
- Ensure project timelines do not exceed the end date noted in the RFA.
- Have or be willing to obtain a Unique Entity ID (UEI).

Eligible subawardees:

Civil Society Organizations (CSOs), including non-governmental organizations, charitable organizations, and charitable funds.

V. Funding and Cost Share

- Expected period of performance: **March 2026 - January 2027.**
- Cost share is **not required.**

VI. How to Apply

Completed applications must be submitted **electronically** to:

tender-ua@irex.org

Mandatory email subject line: URRF Grant_RFA Prosthetics and Rehabilitation

Applications must be received no later than **January 26, 2026, 23:59 Kyiv time**.

Late or incomplete applications may not be considered.