



## **REQUEST FOR APPLICATIONS (RFA)**

### **for the Higher Education for Innovation and Growth Activity**

**Issuance Date:** April 2, 2026

**Closing Date:** May 3, 2026 (30 days after issuance date)

**Closing Time:** 17:00 Amman, Jordan Time

**Subject:** Request for Applications (RFA), Number: IREX/HEIG/RFA/005/FY26  
Higher Education for Innovation and Growth (HEIG) - **Partnership Incubator Fund (PIF) – Medical Manufacturing Cluster**

**Reference:** Issued under International Research and Exchange Board (IREX) project and DOS Cooperative Agreement/Grant No. 72027824CA00001

This Request for Applications outlines the information required from the applicant for the development and submission of a proposal for consideration. The potential applicant is expected to review, understand, and conform with specifications contained in this RFA. Failure to do so will be at the applicant's own risk.

This Request for Applications (RFA) seeks to mobilize up to five (5) innovative, demand-driven partnerships between Jordanian higher education institutions (HEIs) and private sector stakeholders in the Medical Manufacturing sector. By embedding workforce development and fostering research-led collaboration, the RFA supports HEIs and industry partners in addressing sector-specific challenges, advancing market-relevant education, and driving innovation to strengthen Jordan's medical manufacturing workforce and ecosystem.

All reasonable, allocable, and allowable expenses, both direct and indirect, which are related to the subaward program and are in accordance with applicable cost standards (usually [2 CFR 200 Subpart E](#) Cost Principles), may be charged under the subaward.

For non-US organizations the [Department of State Standard Terms and Conditions](#) and [2 CFR 200](#) Subpart A through E apply.

This RFA is being issued and consists of this cover letter, Schedule A, and Annexes.

Issuance of this RFA does not constitute an award commitment on the part of HEIG/IREX nor does it commit HEIG/IREX to pay for costs incurred in the preparation and submission of an application. The application is submitted at the risk of the applicant. All preparation and submission costs are at the applicant's expense.

Thank you for your interest in HEIG/IREX activities.

Sincerely,

Dr. Abdallah Abdallah

Chief of Party

Higher Education for Innovation and Growth (HEIG)

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**Abbreviations and Acronyms**

ADS	Automated Directives system
BOD	Board of Directors
BPWA	Business and Professional Women Association
C3	Catalytic Collaboration Cluster
CBOs	Community Based Organizations
CFR	Code of Federal Regulations
COP	Chief of Party
FAR	Federal Acquisition Regulation
HEI	Higher Education Institution
HEIG	Higher Education for Innovation and Growth Activity
IREX	International Research and Exchange Board
MTDC	Modified Total Direct Costs
NGOs	Non-Governmental Organizations
NICRA	Negotiated Indirect Cost Rate Agreement
OFAC	Office of Foreign Assets Control
PIF	Partnership Incubator Fund
PWDs	Persons with Disabilities
Q&A	Question and Answer

RFA	Request for Applications
SAM	System of Award Management
SNP	Specific Needs Partnerships
SWP	Sector-wide Partnerships
U.N.	United Nations
U.S.	United States
UEI	Unique Entity Identifier
DoS	U.S. Department of State
USD	United States Dollars
USG	United States Government

## **SCHEDULE A**

### **SECTION I: FUNDING OPPORTUNITY DESCRIPTION**

The Higher Education for Innovation and Growth Activity is a 5-year program funded by the United States' Department of State (DOS) and implemented by the International Research & Exchanges Board (IREX), headquartered in Washington, DC, USA. It additionally convenes the Business and Professional Women Association (BPWA), Integrated International, and Virginia Polytechnic Institute and State University (Virginia Tech) in its implementing consortium. HEIG aims to activate higher education institutions (HEI) as key drivers of innovation and economic growth. The implementation timeline for HEIG is October 17, 2023 – October 16, 2028.

HEIG seeks to create an ecosystem where Jordanian HEIs provide quality, market-relevant, student-centered education, and foster innovation for economic growth through research-led partnerships with industry that bridge the gap between supply and demand.

Working within, between and beyond HEIs, HEIG will strengthen workforce and innovation ecosystems and activate HEIs as effective and trusted actors within them. The activity has three main pillars:

1. Establishing effective and sustainable platforms for collaboration among HEIs, the private sector, youth, community, and government stakeholders, through the establishment of a Partnership Incubator, a Partnership Incubator Fund (PIF), and a series of sector-focused Catalytic Collaboration Clusters.
2. Strengthening the performance of HEI's core functions (teaching and learning, research, engagement) in selected sectors through provision of material and technical assistance.
3. Supporting the development of a supportive and aligned policy environment that promotes HEI collaboration for innovation and growth.

The Monitoring and Evaluation and Learning framework designed for HEIG Activity is crafted to operate on a results-based approach emphasizing the importance of achieving and assessing outcomes. **Annex 2** highlights some of the key indicators that the HEIG program uses to track its performance.

#### **THE CATALYTIC COLLABORATION CLUSTER: Medical Manufacturing Cluster**

Higher Education for Innovation and Growth (HEIG) Activity is establishing a Catalytic Collaboration Cluster (C<sup>3</sup>) in the **Medical Manufacturing** Sector. This cluster works as a platform that brings together HEIs, private sector, community, and government stakeholders related to Jordan's pharmaceutical and medical manufacturing industry to identify opportunities for sustainable partnerships that strengthen HEI's role in addressing Jordan's workforce and innovation needs. Through the creation of this Cluster, HEIG aims to help stakeholders work together such that Jordanian industry problems and opportunities are resolved by Jordanian HEIs.

The C3 will:

- Facilitate knowledge exchange among stakeholders to promote best practices in the Medical Manufacturing Cluster.
- Provide opportunities for sharing and discussing data on need and opportunity (demand), HEI outputs (supply), emerging trends, issues of shared interest and good practices.
- Support and incentivize strategic partnerships between industry actors, academic institutions, and government agencies to leverage resources and expertise.
- Participate actively with stakeholders towards identifying shared value and opportunities for specific collaborative interventions.

### THE PARTNERSHIP INCUBATOR FUND (PIF)

The Partnership Incubator Fund (PIF) is a catalytic financing mechanism designed to mobilize and de-risk demand-driven partnerships between the private sector and Jordanian Higher Education Institutions (HEIs) within the Medical Manufacturing Catalytic Collaborative Cluster (C3). The main partnering HEIs in this cluster are the Yarmouk University and German Jordan University.

PIF supports partnerships that:

- Are led by private sector demand;
- Substantially involve one or more Jordanian HEIs;
- Address workforce, productivity, or innovation needs; and
- Establish sustainable collaboration models beyond the grant period.

### PURPOSE

The purpose of this RFA is to invite applicants to develop proposals for effective partnerships in relation to the Medical Manufacturing Cluster as per the details below, and in line with HEIG Activity objectives:

#### Partnership Types:

All partnerships must include at least one private sector organization and one Jordanian Higher Education Institutions (HEIs) within the Medical Manufacturing Catalytic Collaborative Cluster (C3). To be eligible, applicants must apply under one of two focuses for the type of partnership:

- **Sector-Wide Partnerships (SWP):** Partnerships addressing shared challenges or opportunities affecting a broad segment of the sector, typically involving multiple firms or a representative body. These initiatives generate collective, non-competitive benefits such as workforce alignment, applied research, or policy-relevant improvements.
- **Specific Needs Partnerships (SNP):** Partnerships addressing clearly defined technical or commercial needs of one firm or a limited consortium of firms. These initiatives typically generate firm-specific value and may involve confidential or competitive elements.

#### Examples of Areas of Intervention:

Applicants should select the category (SWP or SNP) that best fits their proposed approach.

## Sector-Wide Partnerships (SWP) – Illustrative Interventions

These interventions aim to strengthen ecosystem-level capabilities that benefit multiple companies and stakeholders within the medical manufacturing sector.

- **Develop and implement advanced workforce development programs:** Programs may include jointly developed curricula and structured internship or apprenticeship programs in Good Manufacturing Practices (GMP), quality assurance and validation, regulatory affairs, cleanroom operations, and biopharmaceutical manufacturing. Programs should target both current university students and early-career professionals seeking upskilling.
- **Design and deliver modular and online learning solutions:** Develop short, flexible training modules that bridge the theory–practice gap, minimize academic load, and reduce operational costs. Focus areas may include pharmaceutical manufacturing processes, medical device design, and regulatory compliance.
- **Strengthen technology transfer and commercialization capacity:** Enhance university technology transfer offices to support intellectual property management, licensing strategies, and industry engagement for joint commercialization opportunities.
- **Establish shared innovation and collaboration platforms:** Create digital or physical platforms that connect universities, researchers, students, and industry partners. Platforms may support R&D matchmaking, internship opportunities, innovation challenge competitions, and shared laboratory or equipment access.
- **Develop shared research and testing infrastructure:** Establish pilot-scale manufacturing labs, analytical testing laboratories, medical device prototyping centers, and biopharmaceutical characterization facilities accessible to multiple partners to reduce innovation costs.
- **Develop and implement competency certification programs:** Create industry-recognized certification programs for GMP technicians, quality control analysts, validation engineers, and regulatory specialists to strengthen graduate employability and industry-ready talent pipelines.
- **Establish clinical validation and testing partnerships:** Facilitate university-hospital-industry collaborations for clinical evaluation of medical devices or pharmaceuticals, including development of clinical validation protocols, trials support, and real-world evidence generation.

## Specific Needs Partnerships (SNP) – Illustrative Interventions

These interventions focus on company-specific innovation challenges and applied research initiatives, enabling individual firms to accelerate product development, optimize processes, and achieve regulatory readiness.

- **Support biosimilar development initiatives:** Collaborate to advance biosimilar product development, including cell line characterization, stability studies, analytical comparability, and process optimization.
- **Conduct bioequivalence and analytical testing:** Leverage university laboratories to support companies in bioequivalence studies, analytical method validation, and formulation testing for generic or biosimilar products.
- **Design and prototype medical devices:** Support manufacturers through engineering faculty expertise in 3D printing, rapid prototyping, materials testing, and design-for-manufacturing processes.
- **Optimize manufacturing processes:** Implement applied research partnerships to improve production efficiency, increase yields, introduce automation solutions, and strengthen quality control systems.
- **Reformulate and innovate pharmaceutical products:** Improve stability, shelf life, or patient compliance through product reformulation, and develop new dosage forms or drug delivery systems.
- **Support regulatory documentation and submission preparation:** Provide academic expertise to assist companies in preparing technical dossiers, stability protocols, and validation documentation required for regulatory approval.
- **Develop digital health and smart medical technologies:** Collaborate on innovation partnerships focusing on digital diagnostic devices, AI-enabled health tools, or integrated smart medical technologies.

### USG Regulations:

[Department of State Standard Terms and Conditions](#) and [2 CFR 200](#) Unified Administrative Requirements Subpart A through E apply.

## SECTION II: AWARD INFORMATION

Subject to the availability of funds, IREX expects to award **up to five (5) cost reimbursable subawards, with a maximum of USD \$250,000 for each subaward**. The total amount available is **\$1 million**. The expected duration of IREX's support or the period of performance is a maximum of 16 months. HEIG/IREX reserves the right to fund any or none of the applications submitted.

## SECTION III: ELIGIBILITY INFORMATION

The applicant/application must meet the following requirements:

- Be officially registered and working in compliance with all applicable civil and fiscal regulations, including, but not limited to pertinent local laws and status.
- Be officially registered as a legal entity in Jordan and working in compliance with all applicable local laws. An applicant can show proof of effort to secure registration.
- Be operational in Jordan for at least 2 years.
- Meet the program's technical objectives and principles.
- Contain expected outcomes and results consistent with and linked to the program's objectives.
- Applicant is not a debarred organization.
- Must demonstrate financial and operational capacity to manage funds.
- Received a U.S. government Unique Entity ID (UEI) from SAM.gov or receive a UEI prior to the expected start date of the subaward, if selected.\*

**\*IMPORTANT:** Any applicant selected for funding under this RFA must apply for and receive a Unique Entity Identifier (UEI) number prior to the signing of a subaward agreement with HEIG. While not a requirement for submission of an application under this RFA, HEIG encourages all interested organizations to begin the UEI application as early as possible as this represents a U.S. Government requirement for award funding. Though the registration process is free, it is important to note that it might take some time, and potential applicants are invited to apply as soon as possible.

The UEI Number process can be initiated at: <https://login.gov/>

HEIG may provide guidance to the applicant selected for funding in obtaining their UEI Number but is unable to directly intervene in UEI application processes.

### Types of Eligible Subawardees:

- Private Enterprises: Jordanian enterprises and US enterprises registered and operating in Jordan.
- Non-U.S. Nongovernment Organizations (Non-U.S. NGOs).
- Community Based Organization (CBOs).
- Civil Society Organizations (CSOs).
- Professional Associations.

### Partnership Requirements:

Each proposal must include:

- At least one private sector partner; and
- At least one Jordanian HEI.

The submitted proposals should clearly outline roles and responsibilities of each partner (private & HEI), measurable milestones and expected results, and the corresponding budget allocations.

A formal Memorandum of Understanding (MoU) or partnership agreement will be required after selection and will be reviewed as part of the contracting process. Additional partners are encouraged.

#### Allowable Expenses:

All reasonable, allocable, and allowable expenses, both direct and indirect, which are related to the subaward program and are in accordance with applicable cost standards (usually [2 CFR 200 Subpart E](#) Cost Principles), may be charged under the subaward.

The following types/examples of direct expenses are considered allowable under this RFA;

1. Supplies and Materials: Costs associated with purchasing necessary supplies or materials required for project implementation.
2. Equipment: Costs associated with purchasing or leasing necessary equipment required for project implementation. Any single equipment item costing over 5,000 USD will require an additional approval process.
3. Services: Costs associated with purchasing necessary services from individuals or suppliers, vendors, contractors that are required for project implementation such as leasing, training, events, legal advice, technical assistance, or consulting.
4. Personnel Costs: Salaries, wages, and benefits for project staff directly involved in implementing the fund activities. These staff may be already contracted by project partners or may be duly hired to conduct project activities. Values must be in line with the job market, and contracts and payments will be audited.
5. Subawards Costs associated with carrying out part project activities.
6. Any other duly justified expenses allowable by United States Department of State (DoS).

#### NICRA & De-Minimis Indirect Rate:

If applicants do not have an approved Negotiated Indirect Cost Rate Agreement (NICRA), a de minimis indirect rate of 15% may be applied on all "Modified Total Direct Costs ([MTDC](#)).” This rate must be used to pay for organizational indirect operating costs. Therefore, no organizational operating costs will be directly billed to this subaward.

Pre-award costs are not allowable and will not be reimbursed. All costs related to the development, drafting, and submission of applications in response to this RFA are the sole responsibility of the applicant.

#### Cost Share:

Cost share is required, which means that applicants are expected to exhibit vested interest by committing significant cash or in-kind investments towards the implementation of proposed activities. This investment is a cost share contribution, i.e. a percentage of the budget covered by the applicant or from other demonstrable sources. **The minimum acceptable cost share is 30%.**

This represents the **minimum** amount of cost share required to be eligible for award under this RFA. HEIG encourages applicants to include additional cost share wherever appropriate to strengthen their application’s competitiveness.

All costs detailed in the application must be duly recorded and verified, including the cost share. Cost Share is exclusive of the requested amount for the proposed fund. Cost Share must follow all applicable regulations and clauses in [2 CFR 200.306](#) "Cost Sharing."

Authorized Geographic Code:

The Authorized Geographic Code for the procurement of goods and services is **937**. Geographic Code 937 authorizes procurement from the United States, the cooperating country, and "low-income" and "lower-middle income" economies.

## SECTION IV: APPLICATION AND SUBMISSION INFORMATION

Schedule of Events:

The following schedule applies to this RFA but may change in accordance with IREX's needs or unforeseen circumstances. Changes in this timeline will be announced as a formal modification to the RFA.

LINE	TIME	DATE	STEP
A	14:00-15:00, Jordan time	April 9, 2026	Information session will be offered to go through the RFA and receive questions/clarifications.  Meeting link: <a href="https://teams.microsoft.com/meet/28680980460231?p=Pf2NIH73E0Lbqqa1Md">https://teams.microsoft.com/meet/28680980460231?p=Pf2NIH73E0Lbqqa1Md</a>
B	17:00, Jordan time	April 9, 2026	Deadline for requesting clarifications from IREX. Questions must be submitted via email to <a href="mailto:grants.heig@irex.org">grants.heig@irex.org</a> .
C	17:00, Jordan time	April 14, 2026	Estimated date for issuance of any clarifications by IREX. All questions will be answered in one document and shared with all applicants.
D	17:00, Jordan time	May 3, 2026	Deadline for submission of applications. Applications must be submitted via email to <a href="mailto:grants.heig@irex.org">grants.heig@irex.org</a> .

Any questions concerning this RFA should be submitted in writing not later than April 9, 2026, to [grants.heig@irex.org](mailto:grants.heig@irex.org). Applicants should retain for their records one copy of all enclosures which accompany their application.

The application must be received at the HEIG/IREX's email indicated below no later than the closing date listed on the front page of this RFA. Pre-award costs are not allowable and will not be reimbursed. An application and modifications thereof shall be submitted in electronic format to the following address: [grants.heig@irex.org](mailto:grants.heig@irex.org)

Applicants are required to clearly indicate the RFA number and organization name in the email subject line as follows: IREX/HEIG/RFA/004/2026 – [Your Organization Name] Application

Submission. Failure to follow this format may affect the timely processing of the application.

Applications must be submitted in electronic form. The complete application packet must be submitted in the required format with the required attachments.

- a. Application Form – Attachment I
- b. Budget Template – Attachment II
- c. Letters of support from key stakeholders and partners
- d. Organizational registration documents and CVs of key personnel

#### Restrictions:

- Subaward funds provided under the terms of this RFA shall not be used to procure goods or services from suppliers that may be identified on the USG consolidated list of debarred, suspended or ineligible contractors at <http://www.sam.gov/>.
- Any purchases or activities deemed unnecessary to successfully complete the activity, including any subawardee headquarters' expenses that are not directly linked to the implementation of the proposed project.
- Previous obligations and/or bad debts.
- Fines and /or penalties.
- Other costs unallowable as referenced [2 CFR 200 Subpart E](#) Cost Principles.
- None of the funds awarded under this RFA may be made available for subawards, direct financial support, or otherwise used to provide any payment or transfer to the United Nations Relief and Works Agency (UNRWA).

#### Late Applications:

Late applications are marked as “late” and are ineligible for review or award; however, IREX reserves the right to accept and include late applications in the review and award process when it is considered within the best interest of IREX to do so and if applications that were received on time have not been opened and reviewed. Applications that are submitted late or incomplete run the risk of **not** being considered for review.

## **SECTION V: APPLICATION REVIEW INFORMATION**

The application will be evaluated according to the evaluation criteria set out below. To the extent necessary (if an award is not made based on initial applications), negotiations may be conducted with each applicant whose application, after discussion and negotiation, has a reasonable chance of being selected for an award.

### **a. Technical Merit / HEI Engagement & Technical Value (45 points)**

- ✓ Relevance to Medical Manufacturing sector priorities and program goals.

- ✓ Sustainability of project results and potential for scale beyond PIF support.
- ✓ Anticipated workforce or innovation outcomes within the proposed period of performance.
- ✓ Depth and relevance of HEI contribution and creativity of approach.
- ✓ Sound methodology and realistic workplan.
- ✓ Clear articulation of demand and level of private sector commitment.
- ✓ Strength and clarity of the HEI–industry partnership, including roles, incentives, and shared values.
- ✓ Defined roles, governance, and evidence of collaboration readiness.
- ✓ Relevance to HEIG Performance Indicators (the extent to which the application aligns with the specified indicators and demonstrates a clear understanding of their importance), highlighted in Annex 2.
- ✓ Target Setting: The appropriateness and feasibility of the proposed targets for each indicator.

**b. Past Performance / Organizational Capacity (25 points)**

- ✓ Past performance in relevant projects in terms of complexity.
- ✓ Relevant staff skills to the proposed project documented by submission of staff bios or CVs.
- ✓ Experience in the geographical region.
- ✓ Written accounting and procurement procedures.
- ✓ Capacity to adhere to DOS financial guidelines.

**c. Cost Effectiveness & Co-Investment (30 points)**

- ✓ Reasonableness of budget - costs are reasonable, allowable, and allocable.
- ✓ Level of cost-share and co-investment from partners (a minimum of 30% cost-share required). Cost-share may be financial or in-kind and may include:
  - Cash contributions toward research, training, or equipment;
  - Staff time (technical, supervisory, academic);
  - Use of facilities, labs, land, or equipment;
  - Paid internships or trainee stipends;
  - Materials or prototyping inputs;
  - Market testing or commercialization costs.
- ✓ Overall cost effectiveness of the proposal.

## **SECTION VI: AWARD AND ADMINISTRATION INFORMATION**

The recommendation or selection of an application in accordance with established procedures does not guarantee an award. All applicants must demonstrate that they possess, or have the ability to obtain, the necessary management competence to practice mutually agreed upon methods of accountability for funds and other assets provided.

A successful applicant can expect to receive an Award Letter, signed by the program. The award letter will be addressed to the organization's point of contact as stated in the application. Applicants that were not successful can expect a letter explaining the reason for their unsuccessful application.

Following the Award Letter, final negotiations will take place before the signing of a subaward agreement.

### Reporting Procedures:

A description of reporting requirements will be included in the Subaward Agreement. The types of reporting required, along with the schedule of reporting, will depend on the subaward agreement and project duration. Reporting forms will be provided to subaward recipients. Types of reporting will include the following:

- Program report to be submitted during project implementation according to a schedule described in the subaward agreement. This report will include a description of progress made during the period, problems in project implementation; actions taken to overcome them; and activities planned for the next period.
- Final program report will describe how the project objectives and goals were reached, results of the project, and problems and solutions during implementation.
- Financial reports will be submitted according to a schedule described in the subaward agreements. The types of financial reports, as well as the schedule of reporting, will depend on the type of subaward, length of the project, and amount of funding. In addition, the subawardee is required to submit a detailed Final Financial Report.

Issuance of the final installment of subaward funds is contingent upon Higher Education for Innovation and Growth receipt and acceptance of Final Financial and Final Program Reports.

## **SECTION VII - OTHER INFORMATION**

Issuance of this RFA does not constitute an award or commitment on the part of IREX, nor does it commit HEIG/IREX to pay for costs incurred in the preparation and submission of an application.

IREX reserves the right to fund any or none of the applications submitted. Further, IREX reserves the right to make no awards as a result of this RFA.

## **Annex 1: Standard Terms and Conditions**

- U.S. Department of State Standard Terms and Conditions (<https://www.state.gov/wp-content/uploads/2026/02/Final-FY26-Standard-Terms-and-Conditions-for-Federal-Awards-FINAL-HRC1259439-Accessible-2.6.pdf>)
- 2 CFR 200 Uniformed Administrative Requirements Subpart A-through E ([eCFR :: 2 CFR Part 200 Subpart E -- Cost Principles](#))
- 2 CFR 600 The Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (<https://www.ecfr.gov/current/title-2/subtitle-B/chapter-VI/part-600>)
- 2 CFR 601 Nonprocurement Debarment and Suspension (<https://www.ecfr.gov/current/title-2/subtitle-B/chapter-VI/part-601>)

## Annex 2: Relevant HEIG Performance Indicators

Indicator Name	Indicator Definition	Link to HEIG Indicators
Number of New Employability Pathways Created for Specific Skill Sets	<p>This indicator tracks the number of new employability pathways specifically designed to develop targeted skill sets that are in demand by the local job market. These pathways should be created in collaboration with external partners such as businesses, industry associations, or governmental bodies.</p> <p>To be counted, the educational programs, training courses, or skills development initiatives should focus on specific skills identified as high demand in the local job market. Each pathway must involve the collaboration of at least one external partner</p>	A.P.1
Number of Innovations Created with Support from HEIG Assistance	<p>This indicator tracks the number of new innovations (e.g., methods, technologies, solutions) developed with HEIG support. These innovations should be created through collaborative efforts involving higher education institutions (HEIs) and external partners such as businesses, government agencies, or NGOs.</p> <p>To be counted, new innovations should be designed and developed with the involvement of external partners. And these innovations should address specific needs or challenges and have the potential for adoption by public or private sector entities.</p>	A.P.4.
Amount of Private Investment Attracted	<p>This indicator measures the total amount of private sector funds invested in projects supported by HEIG funding. It includes both cash and in-kind contributions.</p>	A.P.5
Amount Increase in New Investments in HEIs	<p>This indicator tracks the increase in new private or other <b>non-USG</b> investments directed towards higher education institutions to support innovation pathways. It measures the absolute increase in investment amounts over a specific period.</p>	2.3.2
Number of Learners Who Receive Market	<p>This indicator counts the number of learners who satisfactorily participate in educational activities specifically designed to equip them with competencies and expertise that directly align with the demands and requirements of the current job market or industry</p>	1.3.2

<p>Needed Skills Training</p>	<p>needs. These learners participate in training sessions or educational programs or initiatives developed and delivered by the consortium or supported partners that focus on developing practical skills, knowledge, and proficiencies sought after by employers or industries operating within Jordan's economic sectors identified as high-growth or in demand. This indicator measures the number of learners benefiting from skill-building initiatives aimed at addressing workforce gaps and enhancing employability by tailoring education to the demands of the labor market. Educational initiatives can include curricular or extra-curricular courses or initiatives (such as design challenges, internships or mentorship programs) that have a skill building component and defined intended learning outcomes.</p>	
<p>Number of Faculty Members, Administrative Staff, or Learners Participating in Research and/or Innovation Capacity-Building Programs or Initiatives</p>	<p>This indicator measures the number of individuals engaged in structured activities aimed at enhancing their abilities, skills, and competencies in conducting research or fostering innovation.</p> <p>This indicator refers to faculty members, administrative staff, or learners who actively participate in programs specifically designed to develop their personal, or their institutions' research or innovation capacities.</p>	<p>1.3.3</p>

**PUBLIC NOTICE**  
**REQUEST FOR APPLICATIONS (RFA)**  
**for the Higher Education for Innovation and Growth Activity**

**Issuance Date:** April 2, 2026

**Closing Date:** May 3, 2026, 17:00 Amman, Jordan Time

**I. SUMMARY:**

The Higher Education for Innovation and Growth Activity (HEIG) is a 5-year program funded by the United States Department of State (DOS) and implemented by the International Research and Exchange Board (IREX). The Higher Education for Innovation and Growth project seeks to create an ecosystem where Jordanian HEIs provide quality, market-relevant, student-centered education, and foster innovation for economic growth through partnerships with industry that bridge the gap between supply and demand.

Working within, between and beyond HEIs, HEIG will strengthen workforce and innovation ecosystems and activate HEIs as effective and trusted actors within them.

**II. PURPOSE:**

This RFA is seeking applicants to propose effective approaches to the development of effective partnerships in relation to the Medical Manufacturing Sector.

**III. LOCATION OF ACTIVITIES:**

The geographic focus under consideration includes the following countries for regional activities:  
**Jordan.**

**IV. PROGRAM OBJECTIVES:**

- Establishing effective and sustainable platforms for collaboration among HEIs, the private sector, youth, community, and government stakeholders, through the establishment of a Partnership Incubator, a Partnership Incubator Fund (PIF), and a series of sector-focused Catalytic Collaboration Clusters.
- Strengthening the performance of HEI's core functions (teaching and learning, research, engagement) in selected sectors through provision of material and technical assistance.
- Supporting the development of a supportive and aligned policy environment that promotes HEI collaboration for innovation and growth.

**V. APPLICANTS ELIGIBILITY CRITERIA:**

The applicant/application must meet the following requirements:

- Be officially registered and working in compliance with all applicable civil and fiscal regulations, including, but not limited to pertinent local laws and status.
- Be officially registered as a legal entity in Jordan and working in compliance with all applicable local laws. An applicant can show proof of effort to secure registration.

- Be operational in Jordan for at least 2 years.
- Meet the program's technical objectives and principles.
- Contain expected outcomes and results consistent with and linked to the program's objectives.
- Applicant is not a debarred organization.
- Must demonstrate financial and operational capacity to manage funds.
- Received a U.S. government Unique Entity ID (UEI) from SAM.gov or receive a UEI prior to the expected start date of the subaward, if selected (see more information in the RFA).

#### **VI. Cost Share Requirements:**

Cost share is required, which means that applicants are expected to exhibit vested interest by committing significant cash or in-kind investments towards the implementation of proposed activities. This investment is a cost share contribution, i.e. a percentage of the budget covered by the applicant or from other demonstrable sources. **The minimum acceptable cost share is 30%.** See the RFA for more information on cost share requirements.

#### **VII. Award Information**

Subject to the availability of funds, **IREX expects to award up to five (5) cost reimbursable subawards, with a maximum of USD \$250,000 for each subaward.** The total amount available is \$1 million. The expected duration of IREX's support or the period of performance is a maximum of 16 months.

IREX reserves the right to fund any or none of the applications submitted. Further, IREX reserves the right to make no awards as a result of this RFA.

#### **VIII. CONTACT INFORMATION:**

Please send an electronic version of your application packet to [grants.heig@irex.org](mailto:grants.heig@irex.org).

Applicants are required to clearly indicate the RFA number and organization name in the email subject line as follows: IREX/HEIG/RFA/005/2026 – [Your Organization Name] Application.

Submission. Failure to follow this format may affect the timely processing of the application.