



APPLICATION INSTRUCTIONS 2012-2013 US EMBASSY POLICY SPECIALIST PROGRAM (EPS)

This program is funded by the US Department of State (Title VIII Program)

Application Deadline: March 14, 2012

About IREX (International Research & Exchanges Board)

IREX is an international nonprofit organization providing thought leadership and innovative programs to promote positive lasting change globally. We enable local individuals and institutions to build key elements of a vibrant society: quality education, independent media, and strong communities. To strengthen these sectors, our program activities also include conflict resolution, technology for development, gender, and youth. Founded in 1968, IREX has an annual portfolio of over \$60 million and a staff of over 500 professionals worldwide. IREX employs field-tested methods and innovative uses of technologies to develop practical and locally-driven solutions with our partners in more than 100 countries.

EPS Overview

The U.S. Embassy Policy Specialist Program (EPS) provides funding for U.S. scholars and professionals to travel to Eurasia and serve U.S. Embassies or USAID Missions as policy specialists on a research topic proposed by the Embassy/Mission. Successful applicants will demonstrate how their experience, skills, and knowledge will benefit U.S. Embassy/Mission personnel, as well as the merit, feasibility, and relevance of their proposed research.

Fellowships last from one to two months, and the length and dates will be determined in consultation with the specific Embassy/Mission. Specialists conduct research independently on the topic requested; the amount of input from Embassy/Mission staff will depend on the Embassy/Mission. Additional activities may include writing policy papers, conducting briefings or presentations for Embassy/Mission staff, consulting Embassy/Mission staff, and assisting with grant panels. Depending on the needs of the individual Embassy/Mission, specialists may work on-site at the Embassy/Mission or from a remote location. Specialists are also permitted to conduct personal research during the fellowship period.

Placement

This year, the U.S. Embassy Policy Specialist Program is accepting applications for the following placements:

Armenia

- **Media:** The USAID Mission in Yerevan is seeking a specialist to investigate the level of readiness of regional TV stations to go digital under the Law on TV and Radio, and the impact this will have on competitiveness in the industry. In June 2010, Armenia passed the Law on TV and Radio, under which a variety of TV broadcasters received licenses. In January 2011, all national broadcasters were required to make the transition to digital, while most local outlets have not done so yet. Regional broadcasters may broadcast on analog frequencies until 2015.

Requested fellowship length: 4-8 weeks

Qualifications unique to this placement: None requested.

- **Politics:** The USAID Mission in Yerevan is seeking a specialist to evaluate the importance of political platforms for Armenian political parties. Some questions the researcher may address include: How well do political parties define platforms? How much are they used by the parties? To what degree do platforms define parties for their constituents and voters in general? How have platforms evolved over time? To what degree do platforms define parties' electoral strategies?

Requested fellowship length: 4-8 weeks

Qualifications unique to this placement: None requested.

- **Think Tanks:** The USAID Mission in Yerevan is seeking a specialist to examine the impact of think tanks in Armenia. How might government institutions, the National Assembly, or other state organizations use think tank reports, studies and analyses more effectively, and think tanks more effectively market their products so that they are used to define public policy? Similar questions about how civil society organizations (particularly advocacy or activist organizations) might better utilize think tank products.

Requested fellowship length: 4-8 weeks

Qualifications unique to this placement: None requested.

- **Migration:** The USAID Mission in Yerevan is seeking a specialist to examine issues of exit, voice and loyalty around the issue of Armenian migration during independence. Questions include motivations for migration, the effect of migration on the cohesion of the Armenian nation-state, its economic base, the prospects it implies for economic development and democratic transition, and what the possibilities are for reversing the trends. A related question is what would draw members of the Armenian Diaspora to invest in the future of the country.

Requested fellowship length: 4-8 weeks

Qualifications unique to this placement: None requested.

Azerbaijan

- **Youth/Civil Society:** The USAID Mission and U.S. Embassy in Baku seek a specialist to research youth and youth NGOs in Azerbaijan. There are approximately two dozen informal youth unions or groups in Azerbaijan, each implementing different programs on an ad hoc basis. The researcher will provide the Mission an inventory of local youth organizations including an evaluation of their ability to implement youth-oriented programming. The specialist will also identify issues most important to youth and advise on best approaches to effectively engage and harmonize youth activities.

Requested fellowship length: 8 weeks

Qualifications unique to this placement: None specified.

- **Economics/Banking Sector:** The U.S. Embassy in Baku seeks a specialist to investigate the banking sector in Azerbaijan and its relation to economic growth. It is suspected that many of Azerbaijan's 40 plus banks are not financially viable and that consolidation is needed. Additionally, the International Bank of Azerbaijan continues to dominate the sector in terms of assets. Possible issues to be addressed include the effectiveness of bank oversight, the sectors of concentration of bank loan portfolios, the vulnerability of Azerbaijan's banks to financial disasters, the interaction between international and local banks, the impact of the International Bank of Azerbaijan on the sector, and likely options for privatization.

Requested fellowship length: 8 weeks

Qualifications unique to this placement: None specified.

- **Agriculture:** The U.S. Embassy in Baku seeks a specialist to research agricultural supply chain issues in Azerbaijan. The goal of the study is to identify opportunities to improve the effectiveness and efficiency of the delivery of USG economic and development aid to this sector. The researcher may investigate how farmers obtain agricultural inputs; how farmers bring their products to market; how farmers interact with agricultural processing enterprises, other farmers, co-operative organizations, government authorities and regulators; and how the supply chain for small farmers differ from the supply chain for larger farmers and agrobusinesses that operate in Azerbaijan.

Requested fellowship length: 8 weeks

Qualifications unique to this placement: None specified.

- **Economics/Tax Code:** The U.S. Embassy in Baku seeks a specialist to investigate the impact of the tax code and reforms on private sector development in Azerbaijan. The tax code, which was adopted in 2001, has subsequently been modified. The researcher may examine whether the new tax code and modifications have contributed to the development of the private sector and increased government revenues derived from the collection of taxes; changes in the attitudes of the citizens of Azerbaijan and representatives of business enterprises towards the tax system since the introduction of the new code; and the degree of adherence of individuals and businesses to their tax obligations.

Requested fellowship length: 8 weeks

Qualifications unique to this placement: None specified.

Georgia

- **Media:** The U.S. Embassy in Tbilisi is seeking a specialist to provide insight into the efficacy of amendments to the Law on Broadcasting prescribing measures for transparency of broadcast media ownership and funding sources. Per the amendments, starting on January 1, 2012, broadcasting license holders are required to disclose information about their owners and revenue to be published online by the Georgian National Communications Commission (GNCC). The researcher will compare the findings with those of Transparency International report "The Georgian Media Market" for a more complete picture of Georgia's media market.

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: None specified.

- **Public Administration:** The U.S. Embassy in Tbilisi is seeking a specialist to examine the results of recent Georgian public administration reforms. Georgia has undertaken a serious effort at reform of public life in recent years with the aim of transforming the country into a more dynamic market economy. This research project should produce a deeper and more critical analysis of the Georgian political system and context, the broad agenda of public governance, and assess available evidence of real successes of public administration reforms. The researcher should determine what the "lessons learned" from these reforms are, and how they might be relevant to other post-Soviet countries.

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: PhD preferred; knowledge of public administration theory, experience in analysis of public administration reforms.

- **Public-Private Partnerships:** The U.S. Embassy in Tbilisi seeks a specialist to conduct an overview of public-private partnerships (PPPs) in Georgia. Over the last several years, several projects have been developed that involve the participation of the Georgian government and private sector. However, there is no academic research concerning the development of public private partnerships and associated risks in Georgia. The researcher will conduct an overview of all existing PPPs in Georgia, rationale for their development, expectations and actual results. The research will serve as a baseline study for further evaluation and recommendations.

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: PhD preferred; knowledge of public administration theory, experience in analysis of public private partnerships.

Kazakhstan

- **Economics:** The U.S. Embassy in Astana seeks a specialist to conduct research on the effects of the new customs union on Kazakhstan. The recent integration of Kazakhstan, Russia and Belarus into a common economic space has created a new economic reality in the country and the region. The researcher may also address the question of the effects of this union on southern integration and trade.

Requested Fellowship Length: 4-8 weeks

Qualifications unique to this placement: None specified.

- **Religion:** The U.S. Embassy in Astana seeks a specialist to conduct research on religious extremism in Kazakhstan.

Requested Fellowship Length: 4-8 weeks

- **Qualifications unique to this placement:** None specified.

Kyrgyz Republic

- **Public Health/Business:** The USAID Mission in Bishkek requests a specialist to investigate the prevalence of manufacturing of counterfeit drugs in the Kyrgyz Republic. While the country appears to have adequate equipment for the testing of drugs, public perception of corruption is widespread.

Requested Fellowship Length: 4-6 weeks

Qualifications unique to this placement: Russian or Kyrgyz language and prior experience in Eurasia are a strong plus.

- **Governance:** The USAID Mission in Bishkek requests a specialist to study the effectiveness of Public Advisory Boards in providing public oversight in the Kyrgyz Republic and comparison with models in other countries. Public Advisory Boards of government ministries and agencies were established under the transitional government led by former President Rosa Otunbayeva. With the new government established in the following elections in 2011, it remains unclear how viable the Public Advisory Boards will be.

Requested Fellowship Length: 4-6 weeks

Qualifications unique to this placement: Russian or Kyrgyz language and prior experience in Eurasia are a strong plus.

- **Migration:** The USAID Mission in Bishkek requests a specialist to investigate the economic implications of labor out-migration in the Kyrgyz Republic. Remittances from migrant laborers are a significant percentage of Kyrgyzstan's GDP and out-migration is a key issue in a number of areas.

Requested Fellowship Length: 4-6 weeks

Qualifications unique to this placement: Russian or Kyrgyz language and prior experience in Eurasia are a strong plus.

Russia

- **Islam/North Caucasus Conflict Mitigation:** The USAID Mission in Moscow seeks a specialist to be based in Moscow to examine drivers of conflict in the North Caucasus region. In particular, the research should analyze the extent to which religion is used as a mobilizing factor, how traditional values are juxtaposed with Islam, and the degree to which religion/traditional values affect everyday life and decisions. An assessment conducted by USAID/Russia has the North Caucasus Assistance Program (NCAP) has identified several drivers of conflict. This research will add to the NCAP team's results and inform current programming related to security and governance challenges in the region.

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: Russian language (desirable), Conflict Mitigation background.

- **Gender/North Caucasus Conflict Mitigation:** The USAID Mission in Moscow seeks a specialist to be based in Moscow to examine gender relations as they relate to stability and conflict in the North Caucasus. In many republics of the North Caucasus, traditional gender relations and family patterns are maintained, leaving women subject to political exclusion, economic marginalization, gender-based violence, and reduced access to services. Research issues could include how gender issues exacerbate or mitigate conflict and the positive role women can play in bringing about stability (and the implications this would have for USAID program design) through women empowerment programs, women income-generating programs, etc.

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: Russian language (desirable), Conflict Mitigation background with focus on the role of women.

- **Youth/North Caucasus Conflict Mitigation:** The USAID Mission in Moscow seeks a specialist to be based in Moscow to investigate the role of youth in conflict and stability in the North Caucasus. Existing research identifies youth as one of the groups that is at risk of engaging in conflict – insurgency in the North Caucasus is identified as “young” – males in early 20s and 30s. At the same time, young people are the main driving force for stability and positive change in the region. The researcher will examine the driving factors behind radicalization of youth with the aim of determining the most effective ways to engage youth in activities that help them become drivers of stability, rather than conflict participants.

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: Russian language (desirable), Conflict Mitigation.

- **International Trade:** The U.S. Embassy in Moscow seeks a specialist to research changes in the Russian economy one year after Russia's WTO accession and assess the impact of accession on various sectors. The researcher will meet with industry and business representatives in Moscow to research the overall impact on the economy, and how it is adjusting, and on a variety of sectors – industrial, service, manufacturing – of Russia's WTO accession. Some travel to the regions is recommended.

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: Strong Russian language skills are recommended. The researcher should be available to arrive in June 2013 and stay in Russia for two months.

- **Economic Growth:** The U.S. Embassy in Moscow seeks a specialist to conduct a study on income growth and distribution in Russia. Russian post-crisis growth is clearly on a new trajectory. GDP growth is estimated to have decreased by about half since 2008.. Research on past and current income distribution is necessary to understand the socioeconomic effects of these changes in growth. The report would address the extent to which different income brackets saw increases in disposable income and living standards during the boom decade, followed by a look ahead in terms of income distribution.

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: An econometrician or economist with a strong quantitative background to travel to Moscow to talk to RosStat and other researchers and academics to look at income/wealth data. Strong Russian language skills would be useful in making the necessary connections and reading data.

Tajikistan

- **Education/Religion:** The U.S. Embassy in Dushanbe seeks a specialist to research Islamic education in Tajikistan. Questions for study include the influence of the central government on Islamic education, whether Islamic education is filling a void left by the state education system, and the degree to which Islamic education in Tajikistan provides education beyond strictly religious topics.

Requested fellowship length: 4-8 weeks.

Qualifications unique to this placement: None specified.

- **Education/Governance:** The U.S. Embassy in Dushanbe seeks a specialist to research the influence of the central government on the education system in Tajikistan. Questions for study include the functional aspects of the education system (capabilities, maintenance and ability to adapt to the needs of the population) and the influence of various parties (including political parties, opposition groups, and mass media) on the formation of state policy on education.

Requested fellowship length: 4-8 weeks.

Qualifications unique to this placement: None specified.

- **Youth:** The U.S. Embassy in Dushanbe seeks a specialist to research youth trends in Tajikistan. Half of Tajikistan's population is under the age of 23. According to a USAID assessment, these youth may pose a risk in the medium term for extremism and criminal activity due to the lack of educational, economic, and social opportunities. Possible topics for analysis include youth perception of the government and other institutions, the growing religiosity among youth, their political and social values, the impact of migration on the education of young Tajiks and perception of their career opportunities at home and abroad, and other social impacts of migration on youth.

Requested fellowship length: 4-8 weeks.

Qualifications unique to this placement: None specified.

- **Agriculture:** The U.S. Embassy in Dushanbe seeks a specialist to research strategies for crop diversification in Tajikistan. The main goal of the diversification strategy in Tajikistan is to expand the range of crops which farmers can grow profitably to increase their incomes and the availability of food for their families. Potential areas of research include: investigating the agronomic possibilities and comparative and competitive advantages of different types of farms; identifying potential crops, traditional and new, based on cost benefit analysis; analyzing the structure and impact of tax, trade and investment promotion policies as they apply to and affect agriculture; identifying the major constraints to the expansion of priority crop production; identifying policy changes that could have a positive effect on agriculture production and sales.

Requested fellowship length: 4-8 weeks.

Qualifications unique to this placement: None specified.

Turkmenistan

- **Islam:** The U.S. Embassy in Ashgabat is seeking a specialist to research the modern observance and impact of Islam in Turkmenistan. Since independence from the Soviet Union, the various Central Asian countries have applied different policies to the development and support of Islam. The specialist will review both official support of Islam and its impact on observance as well as the impact of external influences and the current predominant and minority strains of Islam in Turkmenistan, with the aim of providing a better understanding of Islamic practices throughout Turkmenistan.

Requested fellowship length: 4-8 weeks.

Qualifications unique to this placement: Russian or Turkmen language skills are recommended.

- **Rural Life:** The U.S. Embassy in Ashgabat is seeking a specialist to examine the current state and future of village life of Turkmenistan. In the 20 years since independence, Turkmenistan has seen massive changes to the traditional rural lifestyle and village life. The specialist will examine villages in each of Turkmenistan's regions and review the impact of narco-trafficking, unemployment, labor migration, and social values on the various generations living in rural areas.

Requested fellowship length: 4-8 weeks.

Qualifications unique to this placement: Russian or Turkmen language skills are recommended.

- **Clan Structures:** The U.S. Embassy in Ashgabat is seeking a specialist to research the various clan and tribal structures of Turkmenistan and their impact on current Turkmen society and governance. The researcher will assess the current state of adherence to tribal structures in life and government decisions as well as the level of government support for clan and tribal differences. The specialists will analyze language policy, government support for cultural traditions, and the view in rural and urban centers of inter-tribal relationships.

Requested fellowship length: 4-8 weeks.

Qualifications unique to this placement: Russian or Turkmen language skills are recommended.

Ukraine

- **Health Reform:** The USAID Mission in Kyiv is requesting a specialist to investigate past, present and future reforms of the Ukrainian health care system. Possible questions for research include results of past and present reform efforts, areas of focus for future healthcare reforms, the integration of HIV/AIDS and TB care, treatment, prevention, and services into routine medical service settings, and/or policy areas that need to be addressed for Ukraine to promote a healthier lifestyle.

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: Fluent Russian and/or Ukrainian strongly preferred. A Master's degree or PhD in public health and previous work experience in health policy or public health administration is critical.

- **Anti-Corruption:** The USAID Mission in Kyiv is requesting a specialist to carry out an analysis of efforts to support anti-corruption initiatives in Ukraine to date, as well as lessons learned from other countries (especially in the NIS region) and possible successful avenues of intervention and windows of opportunity in the current environment.

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: Preferably, a doctoral level of education obtained in relevant fields with significant research or practical experience. Regional experience and good comparative perspective of other Eastern European and former Soviet Union countries is highly desirable. A solid knowledge of international assistance in the areas of corruption is critical.

- **Energy:** The USAID Mission in Kyiv is requesting a specialist to conduct research related to energy sector financing. Studies have shown that internal rates of return on investments made to reduce energy inefficiencies in Ukraine exceed normal commercial rates of interest. Lack of private funding is thwarted by: institutional weaknesses in the financial sector; regulations imposed by the central government that preclude financing of local governments; and privileged pricing to industrialists. The improvement of the energy sector in Ukraine requires participation by the private sector both inside and outside of Ukraine. The basic questions which follow are: what are the opportunity costs of subsidized energy for both households and industry, and what legislation, policies, and financial mechanisms are needed to increase investment in energy efficiency?

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: Preferably, a doctoral level of education obtained in relevant fields. The researcher should have at least five years of applicable research and/or practical experience. Experience in the region, in particular Ukraine, is desired. Fluency in Ukrainian and/or Russian is critical.

- **Law Enforcement:** The U.S. Embassy in Kyiv requests a specialist to conduct research on the interaction of the Ukrainian police with the communities they serve. Research may include a comparative component examining the situation in Ukraine in relation to that in U.S. cities. Research results may be used to inform future community policing training in Ukraine.

Requested fellowship length: 4-8 weeks.

Qualifications unique to this placement: None specified.

- **Property Rights:** The U.S. Embassy in Kyiv is requesting a specialist to examine property rights in Ukraine and their impact on businesses. Property rights are weak in Ukraine, as evidenced by frequent corporate raids. Potential areas of focus for the research include:

causes and types of corporate raids, impacts on business activities for Ukrainian, U.S. and other foreign businesses, and strategies for avoiding corporate raids.

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: Fluent Russian and/or Ukrainian strongly preferred. Masters or PhD in economics/public policy and/or political science and/or law; and previous experience in the former Soviet Union.

- **Public Health:** The U.S. Embassy in Kyiv is requesting a specialist to conduct research on the issue of under-immunization in Ukraine. Under-immunization is one of Ukraine's main health challenges, due to both scarce vaccine availability and a widespread public anti-vaccine sentiment. The researcher should investigate the status of the immunization system in Ukraine (availability of vaccines, procurement procedures, current government attitude, etc.) and capture the current public sentiment on the subject through interviews with NGOs, international organizations, Ukrainian government officials and health care providers in Ukraine, as well as through an assessment of public perceptions on the issue.

Requested fellowship length: 8 weeks.

Qualifications unique to this placement: Fluent Russian and/or Ukrainian strongly preferred. PhD in social sciences and previous experience with population-based research preferred.

Fellowship Provisions

The grant covers travel and living expenses, which will be coordinated by IREX/DC and IREX field staff.

- Roundtrip airfare from the United States to the host country;
- Stipend to cover in-country costs for meals, incidentals, research materials, and local transportation;
- In-country housing and workspace;
- Visa expenses;
- Medical evacuation insurance;
- Pre-departure logistical support; and
- Field office assistance.

Technical Eligibility Requirements

Each applicant must:

- Be a U.S. citizen;
- Be able to complete the fellowship between **July 1, 2012 and August 31, 2013** (final grant dates will be determined with the Embassy/Mission);
- Submit a complete application package by **March 14, 2012**;
- Hold a PhD or other graduate degree at time of application (MA, MS, MFA, MBA, MPA, MLIS, MPH, JD, MD); and
- Have fulfilled all requirements from previous IREX grants.

Current IREX employees or consultants and their immediate family members (spouses, parents, children, and siblings) are not eligible to compete in any IREX-administered grant programs, either as individuals or as the responsible party representing an institutional applicant.

IREX does not discriminate against grant applicants because of race, color, religion, sex, age, national origin, disability, or any other protected characteristic as established by US law. IREX reserves the right to verify all of the information included in the application. In the event that there is a discrepancy, or information is found to be false, the application will immediately be declared invalid, and the applicant ineligible.

Applicants must not receive Title VIII funding from IREX or other sources to conduct the same or similar research project at the same time. If the applicant is offered such a grant, he or she must inform IREX.

Refer to <http://www.irex.org/project/us-embassy-policy-specialist-program-eps> for electronic application and frequently asked questions. 9

Applications not meeting the above technical eligibility requirements will not be forwarded to the selection committee.

Selection Process and Criteria

The U.S. Embassy Policy Specialist Program is conducted as a merit-based open competition. After the deadline, all eligible applications will be reviewed by a selection committee. The IREX selection committee for this program is composed of senior scholars, who represent a broad cross-section of U.S. academic institutions and disciplines, and U.S. Embassy officials. Selection committee members are familiar with IREX programs and, in many cases, have participated in an IREX program at some point in their academic careers. IREX staff provides administrative support only and does not vote in the final selections.

The selection committee considers the following when evaluating applications (not in any particular order):

- Knowledge, skills and experience relevant to selected placement;
- Regional experience;
- Academic and professional credentials;
- Potential to significantly contribute to a U.S. Embassy/Mission; and,
- Merit of individual research project.

All applicants will be notified of their status in May 2012.

General Application Instructions

- Applications may be mailed, e-mailed in .pdf format, or submitted by fax. **Electronic submission is encouraged.**
- All forms and supporting materials must be typed. Handwritten and low-resolution printed materials will not be accepted.
- Applicants may apply for more than one placement, but must complete a separate and complete application for EACH placement.
- Include your name on each page of the supporting materials. If the space on the forms is insufficient for your answers, attach an additional sheet to the appropriate form. **Please use 8 1/2" x 11" white paper only.**
- **Question 1:** Your name as it will appear on all documents related to this grant.
- **Question 2:** Place of birth should include either city and state or city and foreign country.
- **Question 8: Grant Travel Dates:** Indicate dates when you wish to begin your program. Grants must be completed between July 1, 2012 and August 31, 2013. Final grant dates are to be determined with the Embassy/Mission.
- **Question 10: Highest Degree Obtained:** Please list the highest academic/professional degree you have obtained and the institution from which it was received.
- **Questions 11-13: Language Proficiency Self Evaluation:** Please evaluate your knowledge of the language(s) spoken in the country you plan to visit. Use the following to assist you in rating your language skills:
 - **1 - Beginning:** Would need to study the language at an elementary level.
 - **2 - Poor:** Able to read with difficulty, understand slow speech, use language to get around but not as a means of exchanging ideas.
 - **3 - Fair:** Able to read at least half as fast as English, understand ordinary native speech, and carry on an exchange of ideas, although haltingly.
 - **4 - Good:** Able to handle the language with almost complete ease, though with a foreign accent or lack of complete control of idiomatic speech.
 - **5 - Fluent:** Native fluency or the equivalent.
- **Sign the application** at the bottom of page 5. Unsigned applications will not be considered.

Additional Required Documents

I. Research Statement

The most critical part of this application is the research statement. Your statement must answer all of the following questions: 1) Why does this program interest you? 2) What skills and experience do you possess that would be useful to the Embassy/Mission, per the topic and qualifications outlined by the Embassy or Mission? 3) What research you plan to conduct during this program with respect to the topic proposed? You may describe your research question or focus area, any preparatory work completed, your proposed research venue and methodology in the field, and/or the anticipated utility of your research for the U.S. Embassy/Mission and U.S. policymaking community in general. (Please also briefly describe any additional personal research you plan to pursue during the program.) **The statement must be between 1,000 to 2,500 words in length and attached to your application as a separate document. Longer proposals will not be considered.** Since some of the selection committee members are not specialists in your field, describe your research in language understandable to an experienced scholar with knowledge of the Eurasia region in general.

II. Curriculum Vitae (C.V.)

A Curriculum Vitae (C.V.) must be submitted with the application. Please limit the C.V. to **no more than ten pages in length.**

Submission Instructions

1. A complete application should include the following (submitted in this order):
 - Completed Application Form
 - Research Statement
 - Curriculum Vitae

Note: If you are applying for more than one Embassy/Mission placement, please submit a separate application and supporting materials for each placement.

2. Applications may be submitted to IREX via mail, email or fax:
EMAIL: Email signed application and supporting materials as in a single email to eps@irex.org. Applications submitted as a single .pdf file are strongly preferred. If materials are sent as separate files, attachments should be labeled as "LAST NAME Application" (e.g. Morris Application.pdf), "LAST NAME Statement" and "LAST NAME CV." If necessary, the application signature page may be scanned and sent as a separate document.

MAIL: Mail the signed complete original application **along with three collated, stapled copies** (four applications total for IREX) of all application materials to:

Attn: U.S. Embassy Policy Specialist Program
IREX
2121 K Street, NW, Suite 700
Washington, DC 20037

Please remember to retain a copy of all materials for your files.

FAX: Fax signed application and supporting materials to the attention of EPS at 202-628-8189. Please confirm receipt of your application materials with IREX staff.

Please note that IREX will not accept extraneous materials with the application (such as videotapes, books, CD-ROMs, letters of recommendation, etc.)

3. After you have submitted the application, report any changes of information to IREX immediately.

E-mail: eps@irex.org

Telephone: 202-628-8188

Fax: 202-628-8189